





RESEARCH INSTITUTE FOR WORK AND SOCIETY

## BreakBack Project Country case: Belgium

**Project Meeting, 24-25 November 2020** 

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# A quick recap on the Belgian industrial relations system and actors







## Some stylised facts about the Belgian IR system and actors

## Social dialogue at three interlinked levels:

 National, sectoral (joint committees, subcommittees), company (trade union delegation, work council, health and safety committee)

## High bargaining coverage and trade union density:

- Strong institutional embeddedness and longstanding traditions
- Service provision as a core trade union activity (cf. Ghent system): package of services provided to members (from cradle to grave)
- Three trade unions (representative):
  - ACV-CSC, ABVV-FGTB and ACLVB-CGSLB
  - 'Pillarisation'; close connections with political parties and civil society







## Trade union membership trends and role of service provision

### Membership trends:

- ACV-CSC ↓ (~1,5 mln), ABVV-FGTB ↑ (~1,5 mln), and ACLVB-CGSLB ↑ (300,000)
- Members in all occupations, sectors, regions, etc.
- Active and inactive members
- Changes reflect economic and societal changes
- Changes in internal organisation and ways of working







## Trade union membership trends and role of service provision

### Service provision:

- What? Wide range of services provided ('traditional vs. new')
  - Interest representation, negotiation, etc.
  - Paying out unemployment insurance (Ghent system)
  - Other: legal support, career advice, filling out tax forms, etc.

### How?

- Individual and collective services
- Format (face-to-face, digitalisation)
- Who? Existing members, new members, new target groups
  - Not necessarily relation to becoming active as union delegates
  - Role of membership fees: differentiation







## Case studies





## Case study selection Focus on new forms of work and selfemployment

### Context:

- Rise in new forms of work (platform work) and selfemployment as a secondary profession (freelancers)
- Such workers are considered employers under social dialogue logic and traditionally represented by employers' organisations
- Unions defend employment and working conditions of all who workers regardless status → collectivisation of issues
- Similar target group, but different approach

### Cases:

- ACV-CSC United Freelancers
- ABVV-FGTB platform for platform workers







## **United Freelancers**







## https://www.unitedfreelancers.be/home-fr



- Launched by ACV-CSC in June 2019
- Promoted by several sectoral trade unions and supported by the national confederation
- 4 people directly involved, many more indirectly (internal + external)







## United Freelancers What is the initiative about?

## Service targeting three groups of workers:

- Freelancers (self-employed without personnel)
- Workers who are self-employed in their secondary occupation
- Platform workers

## Why focus on these groups?

- Difference between employee and freelancer is often artificial
  - Similar tasks and circumstances, but different rights, obligations and levels of protection due to different employment status
  - Union receives many questions from these groups of workers
  - Needs of employees and freelancers are not identical, so set up a separate service for the latter group







## **United Freelancers**

## What services are provided?



#### Une aide sur mesure

Notre centre de compétence vous aide du début à la fin de votre contrat.



### Avantages pour les affiliés

Découvrez les services que nous vous offrons ainsi que ceux de nos organisations partenaires.



### Pourquoi s'affilier?

Nous aidons les travailleurs autonomes à renforcer leur position vis-à-vis de leurs donneurs d'ordre (patron / « client »).







## United Freelancers What services are provided?

- Individual services: individual, legal, professional support
  - e.g. checking contracts, dealing with unpaid invoices, termination of relationship, court cases, administrative tasks
- Collective services:
  - e.g. collective negotiating of contracts, labour conditions, social pact







## United Freelancers Users of the initiative?

### Number of users:

- No data available on exact number of users
- 500 dossiers in 2019; 1,000+ already in 2020
- Clear spike in number of questions received due to covid-19
- Many questions about interaction between different statuses, support in becoming self-employed and contractual issues

### Characteristics of the users:

- Diverse in terms of socio-demographic features
- Most are self-employed (main or secondary job)
- Helps to retain existing members and attract new members
- Changing composition of user group at peak of covid-19 crisis



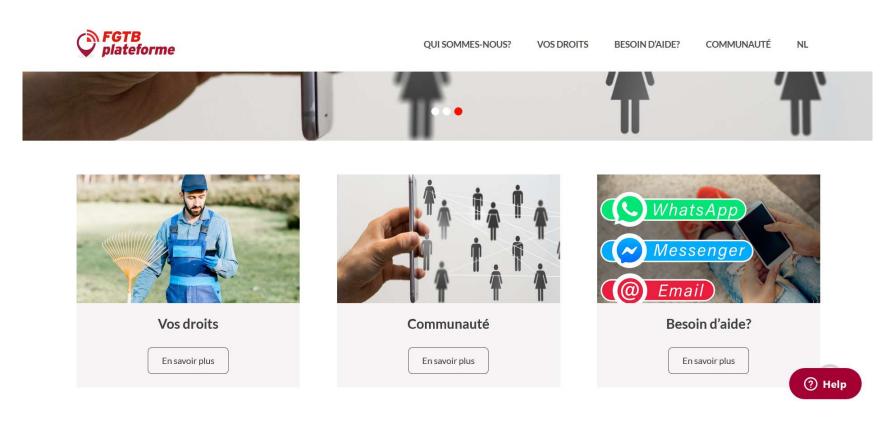
## United Freelancers Service assessment

- Objectives are being met and users appear satisfied
- Examples of how UF helps retain existing members and attract new members
- Stable growth over time, and potential for the future:
  - Raising awareness about the initiative
  - Further development of the knowledge center



## ABVV-FGTB Platform for platform workers

https://www.abvvplatform.be/



- Launched by ABVV-FGTB in February 2020
- Promoted by several sectoral trade unions, who collaborate
- 10-15 people directly involved, many more indirectly







## ABVV-FGTB Platform for platform workers What is the initiative about?

## Service targeting platform workers:

- BTB-ABVV: transportation sector
- Algemene Centrale: construction, security, cleaning, etc.
- Initiatives from different trade unions in their own sectors; but joining forces to provide additional support

## Why focus on these workers?

- Platform workers should have the same rights as employees
  - In principle: same service package is offered to them as to other workers when they join the union, but also dedicated services and activities are provided







## ABVV-FGTB Platform for platform workers What services are provided?

## Website serves as a platform:

- For platform workers in all sectors
- Information about rights as a worker:
  - Legal framework
  - Social security
  - Taxation
  - •
- Community page to interact with other platform workers
- Dispatch to sectoral trade union that is best able to help them (contact info: e-mail, Facebook, WhatsApp)







## ABVV-FGTB Platform for platform workers What services are provided?

#### Mag ik bijklussen?

#### Je bent werknemer

Online platform Zolang het via een door de overheid (FOD Financiën) erkend platform is, heb je het recht o...

#### Je bent werkzoekend

Online platform Als je werkloos bent moet de RVA nagaan of de activiteit verenigbaar is met je beschikbaarh...

#### Je bent zelfstandige

Online platform Zolang het via een door de overheid (FOD Financiën) erkend platform is, heb je het recht o...

#### Je bent gepensioneerd, student of monitor

Online platform Zolang het via een door de overheid (FOD Financiën) erkend platform is, heb je het recht o...

#### Wat moet ik aangeven aan de belastingen?

#### Lijst erkende platformen - Wet de Croo

Als platformwerker ontvang je opdrachten door je diensten via een online platform (website) of app aan te

#### Inkomsten uit verenigingswerk of diensten aan burgers

Verenigingswerk en diensten aan burgers (die niet via een platform geregistreerd worden) moet je via een an...

#### Inkomsten uit een online platform

Inkomsten die je krijgt via een deeleconomieplatform moet je aangeven op je belastingbrief. Je hoeft ze dus...







## ABVV-FGTB Platform for platform workers Service assessment

### Little information available about users:

- No data available on exact number of users
- Most questions come from platform workers in transportation sector, individuals combining employment with self-employed, and workers who do not speak the national language

### Service assessment:

- Hardly any data available at this stage and no explicit targets
- Workers do not have to join the union to use the website, but they
  do in case the want to receive additional support
  - Several examples of platform workers joining the union
  - Some examples also of platform workers becoming active as union delegates; though this is tricky
- Sectoral trade unions are happy with the work done so far



## Strengths and weaknesses Initial reflections

## **Strengths:**

- Attention for new and growing groups in the labour market
- Reach diverse group of users
- Growth in the number of users
   / number of requests
- Several cases in which these services helped retain existing members and encourage new members to join

### Weaknesses:

- Targets of initiatives are not always clearly defined and target groups are difficult to identify
- Initiatives are still in the early stages and in full development
- Organisational dimension
- No clear link with encouraging members to become active; or participation in union life



## Comparative table

	United Freelancers	ABVV-FGTB Platform
Target	Three groups	Platform workers in all sectors
Rationale	Response to societal developments; questions from the field	Response to societal developments; questions from the field
Organisation	Union-led initiative Separate organisation 4 FTEs	Union-led initiative Website launched by AC, but dispatching to multiple sectoral trade unions Many people indirectly
Effectiveness	1000+ dossiers and ↑	Difficult to assess
Membership	Retain members New members (but these are registered by the confederations)	New members Become union delegates



## THANK YOU